

**AGENCY**  
**BUDGET STATEMENTS**

**SYDNEY HARBOUR**  
**FEDERATION TRUST**



## Overview, Appropriations and Budget Measures

### OVERVIEW

The Sydney Harbour Federation Trust (the Harbour Trust) is responsible for the future of certain lands on or near the foreshores of Sydney Harbour. These are former Defence and other special Commonwealth lands that the Harbour Trust is planning, managing, conserving, enhancing and making publicly accessible. The lands are the former Artillery School on North Head, former Defence lands at Middle Head, Georges Heights and Chowder Bay, Woolwich Dock and Parklands, Cockatoo Island, Snapper Island, Macquarie Lightstation and the former Marine Biological Research Station at Camp Cove.

The Harbour Trust's Sub-outcome reflects the legislation under which it was established.

### APPROPRIATIONS AND RESOURCING

The Harbour Trust's business plan provides for progressive increases in revenue as buildings are made available for commercial or other uses with the objective that the Harbour Trust will become self-funding at the end of its 10 year life.

The total appropriation for the Harbour Trust in 2004–05 is \$21.637 million. This comprises \$5.137 million departmental output appropriation and \$16.5 million departmental equity injection.

Table 1.1 on the following page shows total appropriations and other revenues for 2004–05.

Details of other revenue are shown in Table 1.3.

**TABLE 1.1 – APPROPRIATIONS AND OTHER REVENUE FOR 2004-2005 (\$'000)**

	DEPARTMENTAL PRICE OF OUTPUTS					Total Approp
	Revenue from Government (Appropriations)			Revenue from other Sources <sup>(2)</sup>	Total Price of Outputs	
	Bill 1	Special Approp	Total Approp <sup>(1)</sup>			
A	B	C	D	E=C+D	F = C	
<b>Outcome 1 Sub-outcome</b> <i>Trust Lands on Sydney Harbour are conserved and enhanced for the benefit of present and future generations of Australians</i>	5,137	0	5,137 59.5% #	3,500	8,637	<b>5,137</b>
<b>TOTAL</b>	<b>5,137</b>	<b>0</b>	<b>5,137</b>	<b>3,500</b>	<b>8,637</b>	<b>5,137</b>
Departmental Capital (Equity Injection) <sup>(3)</sup>						<b>16,500</b>
<b>TOTAL APPROPRIATIONS</b>						<b>21,637</b>

(1) Refer Table 3.1 Budgeted Departmental Statement of Financial Performance for application of agency revenue.

(2) Revenue from other sources includes sale of goods and services. Refer Table 1.3 Receipts from Independent Sources.

(3) Under the Appropriation Structure, Bill 2 includes departmental capital equity injection. Refer Table 3.4 Departmental Capital Budget Statement.

# Percentage figure indicates the percentage contribution of revenue from Government (departmental output appropriations) to the total price of outputs. The overall percentage for the Harbour Trust is 59.5%.

**TABLE 1.2 – SUMMARY OF MEASURES DISCLOSED IN THE 2004-05 BUDGET**

There are no measures for the Harbour Trust in the 2004-05 Budget.

**TABLE 1.3 – RECEIPTS FROM INDEPENDENT SOURCES**

	2003-2004 Estimated Revenue \$'000	2004-2005 Estimated Revenue \$'000
Interest on deposits	20	20
Revenue from sales of goods and services	60	60
Grant revenue from Related Entities	1,000	1,000
Revenue from property rentals	1,420	2,420
<b>TOTAL ESTIMATED REVENUE</b>	<b>2,500</b>	<b>3,500</b>

**TABLE 1.4 – MOVEMENT OF ADMINISTERED FUNDS FROM 2003-04 TO 2004-05**

There are no movements of administered funds from 2003-04 to 2004-05 for the Harbour Trust.

**TABLE 1.5 – ESTIMATES OF EXPENSES FROM SPECIAL APPROPRIATIONS**

There are no special appropriations for the Harbour Trust in the 2004-05 Budget.

**TABLE 1.6 – ESTIMATES OF SPECIAL ACCOUNT FLOWS AND BALANCES**

There are no special accounts for the Harbour Trust in the 2004-05 Budget.

**ADMINISTERED CAPITAL AND DEPARTMENTAL EQUITY INJECTIONS AND LOANS**

The Harbour Trust has not been appropriated any administered capital or loans for 2004-05.

The Harbour Trust will receive a departmental equity injection of \$16.5 million in 2004-05 for remediation and rehabilitation works associated with the Harbour Trust's properties. These funds are accounted for in the Departmental Capital Budget Statement.



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**Part C**  
**Section 2**  
**Sydney Harbour Federation Trust**

**OUTCOMES AND  
OUTPUTS INFORMATION**

## OVERVIEW

The following section provides details of the budget implications for the Harbour Trust. Specifically it provides in the following order:

- a diagrammatic representation of the output groups and individual outputs;
- a description for the Sub-outcome;
- details of the Budget Measures that impact on the Sub-outcome;
- Table 2.1 providing details of the financial resources for the Sub-outcome;
- a description of how the departmental outputs comprising the Sub-outcome contribute to that outcome;
- Table 2.2 which provides performance information for each departmental output; and
- general information on performance and evaluation.

## Sub-outcome and Output Groups

	Total Price of Outputs \$'000	Departmental Outputs Appropriation \$'000
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<b>SYDNEY HARBOUR FEDERATION TRUST</b>	<b>8,637</b>	<b>5,137</b>
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<i>Sub-outcome - Trust lands on Sydney Harbour are conserved and enhanced for the benefit of present and future generations of Australians</i>		
1.1 Trust Plans	1,998	1,998
1.2 Public Information	1,954	1,894
1.3 Site Conservation	4,685	1,245
<b>TOTAL SUB-OUTCOME</b>	<b>8,637</b>	<b>5,137</b>

This structure shows the relationship between the Government Sub-outcome and contributing outputs for the Harbour Trust, presented here as output groups. Financial details for this Sub-outcome by outputs and output groups appear in Table 2.1 while non-financial information for the Sub-outcome appears in Table 2.2.

### OUTPUT COST ATTRIBUTION

The costs of administrative and operating overheads have been attributed to outputs in proportion to the relative costs of each output.

## Relationship Between Sub-outcome and Contributing Outputs

The following chart provides a diagrammatic representation of the output groups and individual outputs feeding into those groups, contributing to Outcome 1 (Environment).

**Outcome 1** – *The environment, especially those aspects that are matters of national environmental significance, is protected and conserved*

**Sub-outcome** – *Trust lands on Sydney Harbour are conserved and enhanced for the benefit of present and future generations of Australians*

**1.1 Trust Plans**

1.1.1 Management plans consistent with the Harbour Trust's Comprehensive Plan are prepared for Harbour Trust lands following community consultation

**1.2 Public Information**

1.2.1 The public is informed of the environmental and heritage significance of the Harbour Trust lands and has access to them

**1.3 Site Conservation**

1.3.1 Harbour Trust lands are progressively rehabilitated, conserved and made publicly accessible

Note: Revenue from Government through appropriations contributes to 59.5% of the total output price for this outcome for 2004-05.

### CHANGES TO OUTCOMES AND OUTPUTS

There have been no changes to the output structure for the Harbour Trust since the 2003-04 Budget.

**OUTCOME 1:** *The environment, especially those aspects that are matters of national environmental significance, is protected and conserved*

**SUB-OUTCOME:** *Trust lands on Sydney Harbour are conserved and enhanced for the benefit of present and future generations of Australians*

The Harbour Trust is managing, rehabilitating, conserving and making publicly accessible seven Commonwealth lands on Sydney Harbour. The Harbour Trust lands are the former School of Artillery on North Head, former Defence lands at Middle Head-Georges Heights-Chowder Bay, Woolwich Dock and Parklands, Cockatoo Island, Snapper Island, Macquarie Lightstation and the former Marine Biological Research Station. The Macquarie lightstation at Vaucluse is expected to be transferred to the Harbour Trust in 2003-04.

The Harbour Trust will:

- hold Trust land for and on behalf of the Commonwealth;
- undertake community consultation on the management and conservation of Harbour Trust land;
- develop management plans for the utilisation of Harbour Trust land and any other Harbour land in furthering the objects of the legislation;
- rehabilitate, remediate, develop, enhance and manage Harbour Trust lands;
- promote appreciation of Harbour Trust land, in particular its environmental and heritage values;
- provide services and funding for other Commonwealth bodies in furthering the objects of the legislation; and
- grant licences and leases for the use of lands and buildings.

Before plans are implemented for an area, the Harbour Trust will repair, maintain and make accessible land and buildings and carry out work to protect the health and safety of people.

The Harbour Trust operates from premises at Chowder Bay, Mosman, NSW.

**MEASURES AFFECTING THE SUB-OUTCOME**

There are no measures for the Harbour Trust in the 2004-05 Budget.

**TOTAL RESOURCES FOR THE SUB-OUTCOME**

The following Table 2.1 provides details of the financial resources for the Harbour Trust. It shows the expenditure for each output group, revenue from Government, revenue from other sources and the total price of outputs. The average staffing level for this Sub-outcome also appears at the end of the table.

**TABLE 2.1 – TOTAL RESOURCES FOR THE SUB-OUTCOME**

	Estimated Actuals 2003-04 \$'000	Budget 2004-05 \$'000
<b>ADMINISTERED APPROPRIATIONS</b>	<b>0</b>	<b>0</b>
<b>ADMINISTERED SPECIAL ACCOUNTS</b>	<b>0</b>	<b>0</b>
<b>DEPARTMENTAL APPROPRIATIONS</b>		
Output 1.1.1 – Trust Plans	1,859	1,998
Output 1.2.1 – Public Information	1,078	1,894
Output 1.3.1 – Site Conservation	3,090	1,245
<b>TOTAL REVENUE FROM GOVERNMENT (Appropriations)</b>	<b>6,027</b>	<b>5,137</b>
<i>Contributing to Price of Departmental Output</i>	<i>70.7%</i>	<i>59.5%</i>
<b>REVENUE FROM OTHER SOURCES</b>		
Output 1.1.1 – Trust Plans	0	0
Output 1.2.1 – Public Information	63	60
Output 1.3.1 – Site Conservation	2,437	3,440
<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<b>2,500</b>	<b>3,500</b>
<b>TOTAL PRICE OF DEPARTMENTAL OUTPUTS</b>	<b>8,527</b>	<b>8,637</b>
<b>DEPARTMENTAL SPECIAL ACCOUNTS</b>	<b>0</b>	<b>0</b>
<b>TOTAL ESTIMATED RESOURCING</b>	<b>8,527</b>	<b>8,637</b>

	2003-2004	2004-2005
<b>AVERAGE STAFFING LEVEL (NUMBER)</b>	42.0	46.0

## CONTRIBUTION OF OUTPUTS

The Harbour Trust *Sub-outcome will be delivered through three outputs:*

- **Trust Plans** – The preparation of detailed management plans consistent with the Harbour Trust’s Comprehensive Plan for the future use and management of the seven lands is a major element of the Harbour Trust’s early years of operation. The management plans are to be prepared in consultation with the community, including exhibitions, workshops, site visits and calls for submissions on draft management plans and proposed action plans.
- **Public Information** – Informing the public of the lands and their heritage and environmental significance. Also informing the public of how and when access to the lands will be available. Educational information, tours, open days and events will be provided to promote knowledge of and access to the lands. Public programmes will be provided to inform people of the conservation values of the lands.
- **Site Conservation** – The lands are to be progressively rehabilitated, conserved and made accessible to the public. This includes the restoration of important heritage items and sites, the decontamination and programmed maintenance of lands and buildings, the development of lands to allow public access and the rehabilitation of buildings and services to make them available for long-term use.

## PERFORMANCE INFORMATION FOR THE SUB-OUTCOME

The following Table 2.2 lists the performance information that the Harbour Trust will use to assess the level of its achievement of the Sub-outcome during 2004-05. It is comprised of two parts:

- (A) overall achievement - performance information for the outcome overall;
- (B) performance information for Departmental Outputs - quantitative, qualitative and price for each output.

**TABLE 2.2 – PERFORMANCE INFORMATION FOR THE SUB-OUTCOME**

***(A) Effectiveness – Overall Achievement of the Sub-Outcome***

Trust lands on Sydney Harbour are conserved and enhanced for the benefit of present and future generations of Australians	Heritage items are identified and essential preservation and maintenance occurs.
	Environmental and safety hazards are identified and management plans prepared.
	The lands are accessible to the public and community and business use occurs.

***(B) Performance Information for Departmental Outputs***

**OUTPUT GROUP 1.1 – TRUST PLANS**

1.1.1 Management plans consistent with the Harbour Trust’s Comprehensive Plan are prepared for Harbour Trust lands following community consultation	<i>Quality</i>	Plans conform with ‘best practice’, have broad community support and reflect input from the consultative process.  Management plans will be consistent with the Harbour Trust’s Comprehensive Plan approved by the Minister.
	<i>Quantity</i>	Management plans covering five precincts are prepared and drafts are exhibited.  Background studies or policies for significant heritage and transport matters affecting Harbour Trust lands are prepared.  The Community Advisory Committee and the broader community provide input into the planning process.
	<i>Price</i>	\$1.998m

**(B) Performance Information for Departmental Outputs (continued)**

**OUTPUT GROUP 1.2 – PUBLIC INFORMATION**

1.2.1 The public is informed of the environmental and heritage significance of the Harbour Trust lands and has access to them	<i>Quality</i>	<p>Sound communications methods are used to promote Harbour Trust lands, activities and values.</p> <p>Community awareness of the Harbour Trust and its activities increases.</p> <p>The media maintains an interest in the Harbour Trust.</p>
	<i>Quantity</i>	<p>The public are informed of the lands and their significance through partnership programmes, education materials and interpretive programmes with neighbours.</p> <p>The public are informed of how and when access to the lands is available; tours, events or open days occur on all lands progressively over the year.</p> <p>The Harbour Trust receives positive media coverage for all significant public events and plan documents.</p> <p>Public education programmes are established.</p>
	<i>Price</i>	\$1.954m

**OUTPUT GROUP 1.3 – SITE CONSERVATION**

1.3.1 Harbour Trust lands are progressively rehabilitated, conserved and made publicly accessible	<i>Quality</i>	<p>Rehabilitation of land, building, infrastructure and equipment is consistent with conservation, environmental, heritage and cultural values and relevant standards.</p> <p>Harbour Trust lands and facilities meet workplace and public safety standards.</p> <p>Further deterioration of Harbour Trust assets is minimised.</p>
	<i>Quantity</i>	<p>Undertake maintenance works at five sites.</p> <p>Increase accessibility of all the lands.</p> <p>Implement repair, maintenance and public safety work programmes.</p> <p>Remove and/or dispose of properties in line with the Harbour Trust’s Comprehensive Plan.</p> <p>Harbour Trust facilities are increasingly available for public access and business and community use.</p>
	<i>Price</i>	\$4.685m

**PERFORMANCE INFORMATION**

Achievement of planned performance will be reported in the Harbour Trust's 2004-05 Annual Report.

**EVALUATIONS**

There are no evaluations planned for 2004-05.



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**Part C**

**Section 3**

**Sydney Harbour Federation Trust**

**BUDGETED FINANCIAL  
STATEMENTS**

## **Budgeted Financial Statements**

The budgeted departmental financial statements for the Harbour Trust are presented in this section. Information from the budgeted financial statements, forms part of the financial statements that will appear in the Harbour Trust's 2004-05 Annual Report, and is also required as input into the Whole of Government Accounts.

### **ANALYSIS OF BUDGETED FINANCIAL STATEMENTS**

An analysis of the Trust's budgeted financial statements, as reflected in the Trust's budgeted departmental financial statements for 2004-05, is provided below.

#### **Budgeted Departmental Statement of Financial Performance**

The Trust is budgeting for a break even operating result for 2004-05.

The Trust's revenues from government (annual appropriation) decline over the budget and forward estimate years as the Trust's properties are progressively remediated and become available for leasing. The reduction in revenue from government for 2004-05 is \$0.9 million in the budget, while revenues from property leasing (others) are expected to increase by \$1.0 million.

#### **Budgeted Departmental Statement of Financial Position**

The Trust's major assets are the lands and buildings, which the Trust holds on behalf of the Commonwealth. The total value increases to \$79.1 million in 2004-05 due to the capital cost of the Trust's project works programme of \$16.5 million.

The Inventory figure reduces from \$11.0 million in 2003-04 to nil in 2004-05 as former Defence houses at Mosman are progressively sold by the Trust.

### **DEPARTMENTAL FINANCIAL STATEMENTS**

#### **Budgeted Departmental Statement of Financial Performance**

This statement provides a picture of the expected financial results for the Sydney Harbour Federation Trust by identifying full accrual expenses, revenues and highlights whether the Sydney Harbour Federation Trust is operating at a sustainable level.

#### **Budgeted Departmental Statement of Financial Position**

This statement shows the financial position of the Sydney Harbour Federation Trust. It helps decision makers to track the management of the Trust's assets and liabilities.

### **Budgeted Departmental Statement of Cash Flows**

Budgeted cash flows, as reflected in the statement of cash flows, provide important information on the extent and nature of cash flows by categorising them into expected cash flows from operating activities, investing activities and financing activities.

### **Departmental Capital Budget Statement**

Shows all planned capital expenditure (capital expenditure on non-financial assets), whether funded either through capital appropriations for additional equity or borrowings, or from funds from internal sources.

### **Departmental Non-financial Assets - Summary of Movement**

Shows budgeted acquisitions and disposals of non-financial assets during the budget year.

**TABLE 3.1 – BUDGETED DEPARTMENTAL STATEMENT OF FINANCIAL PERFORMANCE  
(for the period ended 30 June 2005)**

	Estimated	Budget	FORWARD		
	Actual	Estimate	ESTIMATES		
Note	2003-04	2004-05	2005-06	2006-07	2007-08
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>REVENUES FROM ORDINARY ACTIVITIES</b>					
Revenues from Government	6,027	<b>5,137</b>	3,150	1,621	568
Sales of goods and services	60	<b>60</b>	60	60	60
Interest	20	<b>20</b>	20	20	20
Other	2,420	<b>3,420</b>	4,920	6,420	6,920
<b>Total revenues from ordinary activities</b>	<b>8,527</b>	<b>8,637</b>	<b>8,150</b>	<b>8,121</b>	<b>7,568</b>
<b>EXPENSES FROM ORDINARY ACTIVITIES (excluding borrowing costs expense)</b>					
Employees	2,831	<b>2,887</b>	2,935	2,935	2,983
Suppliers	5,658	<b>5,712</b>	5,177	5,148	4,547
Depreciation and amortisation	38	<b>38</b>	38	38	38
<b>Total expenses from ordinary activities (excluding borrowing costs expense)</b>	<b>8,527</b>	<b>8,637</b>	<b>8,150</b>	<b>8,121</b>	<b>7,568</b>
Borrowing cost expense	0	<b>0</b>	0	0	0
<b>Net Surplus or (deficit) from ordinary activities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Gain or loss on extraordinary items	0	<b>0</b>	0	0	0
<b>Net Surplus or (deficit)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**TABLE 3.2 – BUDGETED DEPARTMENTAL STATEMENT OF FINANCIAL POSITION (as at 30 June 2005)**

	Estimated	Budget	FORWARD		
	Actual	Estimate	ESTIMATES		
	Note	2003-04	2004-05	2005-06	2006-07
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<b>Financial Assets</b>					
Cash	4,340	<b>4,421</b>	4,489	4,555	4,621
Receivables	202	<b>264</b>	293	297	300
Accrued revenues	0	<b>0</b>	0	0	0
Other	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total financial assets</b>	<b>4,542</b>	<b>4,685</b>	<b>4,782</b>	<b>4,852</b>	<b>4,921</b>
<b>Non-financial assets</b>					
Land and buildings	62,622	<b>79,122</b>	99,622	120,622	142,622
Infrastructure, plant and equipment	683	<b>644</b>	605	567	529
Inventories	11,040	<b>22</b>	22	22	22
<b>Total Non-financial assets</b>	<b>74,345</b>	<b>79,788</b>	<b>100,249</b>	<b>121,211</b>	<b>143,173</b>
<b>Total Assets</b>	<b>78,887</b>	<b>84,473</b>	<b>105,031</b>	<b>126,063</b>	<b>148,094</b>
<b>LIABILITIES</b>					
<b>Interest bearing liabilities</b>					
Loans	0	<b>0</b>	0	0	0
Other	0	<b>0</b>	0	0	0
<b>Total debt</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Provisions</b>					
Employees	468	<b>496</b>	523	550	578
<b>Total Provisions</b>	<b>468</b>	<b>496</b>	<b>523</b>	<b>550</b>	<b>578</b>
<b>Payables</b>					
Suppliers	450	<b>526</b>	557	562	565
<b>Total Payables</b>	<b>450</b>	<b>526</b>	<b>557</b>	<b>562</b>	<b>565</b>
<b>Total Liabilities</b>	<b>918</b>	<b>1,022</b>	<b>1,080</b>	<b>1,112</b>	<b>1,143</b>

**TABLE 3.2 – BUDGETED DEPARTMENTAL STATEMENT OF  
FINANCIAL POSITION *continued*  
(as at 30 June 2005)**

<i>Note</i>	Estimated	<b>Budget</b>	FORWARD		
	Actual	<b>Estimate</b>	ESTIMATES		
	2003-04	<b>2004-05</b>	2005-06	2006-07	2007-08
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>EQUITY</b>					
<b>Parent entity Interest</b>					
Contributed equity	73,193	<b>78,675</b>	99,175	120,175	142,175
Reserves	0	<b>0</b>	0	0	0
Statutory funds	0	<b>0</b>	0	0	0
Retained surpluses or accumulated deficits	4,776	<b>4,776</b>	4,776	4,776	4,776
<b>Total parent entity interest</b>	<b>77,969</b>	<b>83,451</b>	<b>103,951</b>	<b>124,951</b>	<b>146,951</b>
<b>Total equity</b>	<b>77,969</b>	<b>83,451</b>	<b>103,951</b>	<b>124,951</b>	<b>146,951</b>
Current liabilities	918	<b>1,022</b>	1,080	1,112	1,143
Non-current liabilities	0	<b>0</b>	0	0	0
Current assets	15,582	<b>4,707</b>	4,804	4,874	4,943
Non-current assets	63,305	<b>79,776</b>	100,227	121,189	143,151

**TABLE 3.3 – BUDGETED DEPARTMENTAL STATEMENT OF CASH FLOWS**  
(for the period ended 30 June 2005)

	Estimated	Budget	FORWARD		
	Actual	Estimate	ESTIMATES		
<i>Note</i>	2003-04	2004-05	2005-06	2006-07	2007-08
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations for outputs	6,027	5,137	3,150	1,621	568
Sales of goods and services	66	66	66	66	66
Interest	20	20	20	20	20
GST Recoverable from taxation authorities	1,459	2,145	2,524	2,599	2,644
Other	2,420	3,420	4,920	6,420	6,920
<b>Total cash received</b>	<b>9,992</b>	<b>10,788</b>	<b>10,680</b>	<b>10,726</b>	<b>10,218</b>
<b>Cash Used</b>					
Employees	2,803	2,859	2,908	2,908	2,982
Suppliers	7,070	7,848	7,704	7,752	7,171
Grants	0	0	0	0	0
Interest	0	0	0	0	0
Other	0	0	0	0	0
<b>Total cash used</b>	<b>9,873</b>	<b>10,707</b>	<b>10,612</b>	<b>10,660</b>	<b>10,153</b>
<b>Net cash from operating activities</b>	<b>119</b>	<b>81</b>	<b>68</b>	<b>66</b>	<b>65</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash Received</b>					
Proceeds from sale of property, plant and equipment	0	0	0	0	0
<b>Total Cash Received</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	9,000	16,500	20,500	21,000	22,000
Other	0	0	0	0	0
<b>Total cash used</b>	<b>9,000</b>	<b>16,500</b>	<b>20,500</b>	<b>21,000</b>	<b>22,000</b>
<b>Net cash from investing activities</b>	<b>(9,000)</b>	<b>(16,500)</b>	<b>(20,500)</b>	<b>(21,000)</b>	<b>(22,000)</b>

**TABLE 3.3 – BUDGETED DEPARTMENTAL STATEMENT OF CASH FLOWS** *continued*  
(for the period ended 30 June 2005)

	Estimated Actual 2003-04 \$'000	Budget Estimate 2004-05 \$'000	FORWARD ESTIMATES 2005-06 \$'000	2006-07 \$'000	2007-08 \$'000
<b>FINANCING ACTIVITIES</b>					
<b>Cash Received</b>					
Appropriations – contributed equity	9,000	16,500	20,500	21,000	22,000
<b>Total Cash Received</b>	<b>9,000</b>	<b>16,500</b>	<b>20,500</b>	<b>21,000</b>	<b>22,000</b>
<b>Cash Used</b>					
Capital use charge paid	180	0	0	0	0
<b>Total Cash Used</b>	<b>180</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net cash from financing activities</b>	<b>8,820</b>	<b>16,500</b>	<b>20,500</b>	<b>21,000</b>	<b>22,000</b>
<b>Net increase/(decrease in cash held)</b>	<b>(61)</b>	<b>81</b>	<b>68</b>	<b>66</b>	<b>65</b>
Cash at the beginning of the reporting period	4,401	4,340	4,421	4,489	4,555
Cash at the end of the reporting period	4,340	4,421	4,489	4,555	4,620

**TABLE 3.4 – DEPARTMENTAL CAPITAL BUDGET STATEMENT**

	Estimated	<b>Budget</b>	FORWARD		
	Actual	<b>Estimate</b>	ESTIMATES		
<i>Note</i>	2003-04	<b>2004-05</b>	2005-06	2006-07	2007-08
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>Capital appropriations</b>					
Total equity injections	9,000	<b>16,500</b>	20,500	21,000	22,000
Total loans	0	<b>0</b>	0	0	0
<b>Represented by:</b>					
Purchase of non-current assets	9,000	<b>16,500</b>	20,500	21,000	22,000
Other	0	<b>0</b>	0	0	0
<b>Purchase of non-current assets</b>					
Funded by capital appropriations	9,000	<b>16,500</b>	20,500	21,000	22,000
Funded internally by departmental resources	0	<b>0</b>	0	0	0

**TABLE 3.5 – DEPARTMENTAL NON-FINANCIAL ASSETS  
SUMMARY OF MOVEMENT (BUDGET YEAR 2004-05)**

	Land \$'000	Buildings \$'000	Other Infrastruc Plant and Equipment \$'000	Heritage and cultural assets \$'000	Computer software \$'000	Other intangibles \$'000	<b>Total \$'000</b>
<i>Carrying amount at the start of the year</i>	33,253	29,369	683	0	0	0	<b>63,305</b>
Additions *		16,500					<b>16,500</b>
Disposals							
Revaluation Increments							
Recoverable Amount Write- Downs							
Net Transfers free of Charge							
Depreciation/Amortisation Expense			39				<b>39</b>
Write-off of Assets							
<i>Carrying amount at the end of the year</i>	33,253	45,869	644	0	0	0	<b>79,766</b>

**\* TOTAL ADDITIONS**

Appropriations	16,500	<b>16,500</b>
<b>TOTAL</b>	16,500	<b>16,500</b>

## Notes to the Financial Statements

### 1. General notes on accrual budgeting framework

#### (a) *Departmental Financial Statements and Notes of Administered Items*

Under the Australian Government's accrual budgeting framework, and consistent with Australian Accounting Standards, transactions that agencies control (departmental transactions) are separately budgeted for and reported on from transactions over which agencies do not have control (administered transactions). This ensures that agencies are only held fully accountable for the transactions over which they have control.

- Departmental assets are those assets, liabilities, revenues and expenses in relation to an agency or authority that are controlled by the agency. Departmental expenses include employee and supplier expenses and other administrative costs, which are incurred by the agency in providing its goods and services.
- Administered items are revenues, expenses, assets and liabilities that are managed by an agency or authority on behalf of the Government according to set Government directions. Administered expenses include subsidies, grants and personal benefit payments and administered revenues include taxes, fees, fines and excises.

#### (b) *Appropriations in the Accrual Budgeting Framework*

Under the Australian Government's accrual budgeting framework, separate annual appropriations are provided for:

- departmental price of outputs appropriations: representing the Government's funding for outputs from agencies;
- departmental capital appropriations: for investments by the Government for either additional equity injections or loans in agencies;
- administered expense appropriations: for the estimated administered expenses relating to an existing outcome, a new outcome or a Specific Purpose Payment to the states; and
- administered capital appropriations: for increases in administered equity through funding non-expense administered payments.

Special appropriations fund the majority of payments from the Consolidated Revenue Fund (especially those that are entitlement driven or involve transfers to state governments).

**(c) *Administered investments in controlled entities***

Each Commonwealth Department is required to show an Administered investment in each *Commonwealth Authority and Company (CAC) Act 1997* entity within their portfolio. These administered investments should be valued at the Commonwealth's ownership interest in the net assets of those CAC entities, fixed at a notional acquisition date of 30 June 1997.

**(d) *Asset Valuation***

From 1 July 2002 Commonwealth agencies and authorities are required to use either the cost basis or the fair value basis to measure property, plant and equipment. The shift from the deprival method of valuation to fair value should occur gradually over a three-year period. Fair value essentially reflects the current market value of an asset. See guidance from the Department of Finance and Administration on how to calculate fair value.

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**Part C**  
**Section 4**  
**Sydney Harbour Federation Trust**

**PURCHASER-PROVIDER  
AND COST RECOVERY  
ARRANGEMENTS**

## **PURCHASER-PROVIDER ARRANGEMENTS**

There are no formal purchaser-provider arrangements for the Harbour Trust.

## **COST RECOVERY ARRANGEMENTS**

### **SUMMARY OF COST RECOVERY IMPACT STATEMENT**

The Harbour Trust is committed to implementing the Commonwealth's formal cost recovery policy. In accordance with this policy the Harbour Trust will adhere to the Commonwealth's cost recovery guidelines when:

- undertaking reviews consistent with the Government's five-year review schedule for existing cost recovery arrangements;
- new cost recovery arrangements are proposed;
- significant amendments to existing arrangements are being considered; and
- periodic reviews of cost recovery arrangements are required.

The Harbour Trust's business plan provides for progressive increases in revenue as buildings are made available for commercial or other uses with the objective that the Harbour Trust will become self-funding at the end of its 10 year life.