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**AGENCY  
BUDGET STATEMENTS**

**DIRECTOR OF NATIONAL  
PARKS**



# Director of National Parks

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## Section 1: Agency Overview

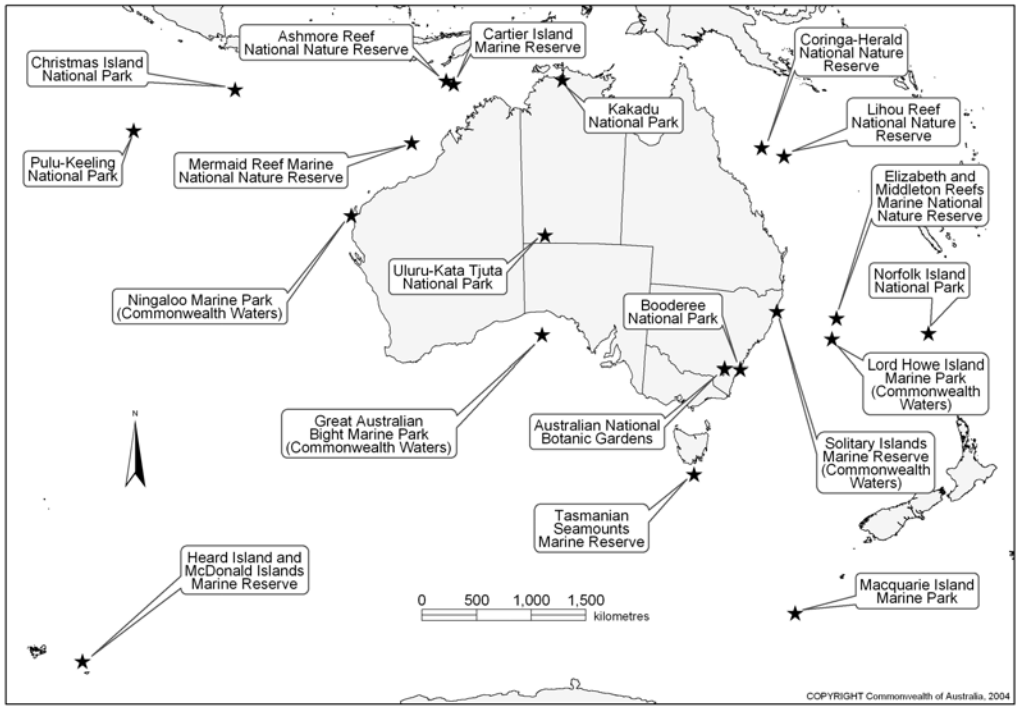
The Director of National Parks (DNP) assists the Minister for the Environment and Heritage and the Department of the Environment and Heritage (DEH) in the conservation and appreciation of Australia's biological diversity and associated cultural heritage, through leadership and cooperation in the management of the Commonwealth's protected areas.

The Director's statutory responsibilities are administered under the *Environment Protection and Biodiversity Conservation Act 1999*.

The DNP, assisted by branches of the Parks Australia Division of the DEH and through functions delegated to the Land, Water and Coasts and Australian Antarctic Divisions, within the DEH:

- conserves and manages Commonwealth reserves;
- actively contributes to the conservation of Australia's indigenous cultural heritage;
- provides a framework for safe visitation and associated tourism businesses in Commonwealth reserves;
- develops and disseminates knowledge, information and practical methods to encourage a better understanding of protected areas and their associated values;
- provides the Minister with coordinated, objective policy advice, analysis and research on key biodiversity issues related to the establishment and management of protected areas; and
- coordinates and promotes Australian participation in key environment forums related to national parks and other protected areas and contributes to the development of protected areas nationally and internationally.

**DIAGRAM 1: LOCATION OF COMMONWEALTH PARKS AND RESERVES**



**TABLE 1.1: AGENCY OUTCOMES AND OUTPUTS**

Outcome	Description	Outputs
<p><b>Outcome 1</b> Conservation and appreciation of Commonwealth Reserves</p>	<p>The conservation and appreciation of natural and cultural values, including world class management of nationally significant assets, provision for appropriate recreation and tourism, and better understanding of their values. There are 20 reserves established under the <i>Environment Protection and Biodiversity Conservation Act 1999</i>, with Kakadu, Uluru–Kata Tjuta and Booderee, jointly managed with their indigenous owners.</p>	<p>Output 1.1 Parks and Reserves</p>

## Section 2: Agency Resources for 2005–06

### 2.1 APPROPRIATIONS AND OTHER RESOURCES

Table 2.1 shows the total resources from all origins for 2005–06, including appropriations. The table summarises how revenue will be applied by outcome, departmental and administered classification.

There is no direct appropriation from the Government to the Director of National Parks (DNP). Departmental funds of \$40.808 million will be appropriated directly to the Department of the Environment and Heritage (DEH) and transferred to the DNP.

Table 2.1 on the following page shows the total price of statutory outputs for the DNP outcome – Conservation and appreciation of Commonwealth reserves – which contributes to Outcome 1 – the environment, especially those aspects that are matters of national environmental significance, is protected and conserved.

**TABLE 2.1: APPROPRIATIONS AND OTHER REVENUE – DIRECTOR OF NATIONAL PARKS**

Outcome	Appropriations					Revenue from other sources <sup>(4)</sup>		Total Resources <sup>(6)</sup>
	\$'000	\$'000	\$'000	\$'000	% <sup>(5)</sup>	\$'000	% <sup>(5)</sup>	\$'000
	Bill No. 1	Bill No. 2 <sup>(1)</sup>	Special Approp <sup>(2)</sup>	Total Approp <sup>(3)</sup>	(A)+(C) / (A)+(C)+(E)	(E)	(E) / (A)+(C)+(E)	(F)=(D)+(E)
(A)	(B)	(C)	(D)=(A)+(B)+(C)		(E)	(E) / (A)+(C)+(E)	(F)=(D)+(E)	
<b>Outcome 1</b>								
<i>Conservation and appreciation of Commonwealth Reserves</i>								
Departmental	–	–	–	–	na	56,729	100%	56,729
<b>TOTAL RESOURCES</b>	–	–	–	–	na	<b>56,729</b>	<b>100%</b>	<b>56,729</b>

This table has been redesigned to correspond with Budget Paper No. 4 'Agency Resourcing'. It now includes (where appropriate) administered revenue from other sources.

- (1) Under the appropriation structure, Bill No. 2 includes Specific Purpose Payments (SPPs), new agency outcomes (NAOs), administered capital and departmental capital via departmental injections and loans.
- (2) Estimated expenses from individual Special Appropriations are shown at Section 3, Table 3.1.
- (3) Total appropriations = Bill No. 1 + Bill No. 2 + Special Appropriations.
- (4) Revenue from other sources includes *Financial Management and Accountability Act 1997* s.31 revenues, Commonwealth Authorities and Companies body revenues that are available to be expensed, special accounts (non-appropriation revenues) and resources received free of charge. The revenue from other sources comprises \$40.808 million appropriated directly to the DEH and transferred to the DNP and \$15,921 other receipts (refer Table 2.3, page 183).
- (5) Percentage figures indicate the percentage contribution of revenue from government (Departmental Appropriations) to the total price of outputs (= Bill No. 1 + Special Appropriation + Revenue from other sources), by outcome, and the percentage contribution of Revenue from other sources (departmental) to the total price of outputs, by outcome.
- (6) Total resources = Total appropriations + Revenue from other sources.

Note: Refer to budgeted statement of financial performance for application of agency revenue.

## **2.2: 2005–06 BUDGET MEASURES**

Budget measures relating to the DNP as explained in Budget Paper No. 2 are summarised in Table 2.2. The table also identifies the relevant outcomes, administered items and outputs associated with each measure.

**TABLE 2.2 – SUMMARY OF MEASURES CONTAINED IN THE 2005–2006 BUDGET**

Measure	Outcome	Outputs Affected	Appropriations Budget 2005–06 (\$'000)			Appropriations Forward estimate 2006–07 (\$'000)			Appropriations Forward estimate 2007–08 (\$'000)			Appropriations Forward estimate 2008–09 (\$'000)		
			Admin	Dept	Total	Admin	Dept	Total	Admin	Dept	Total	Admin	Dept	Total
			Expenses	Output		Expenses	Outputs		Expenses	Outputs		Expenses	Outputs	
Efficiency dividend – increase in the rate from 1 per cent to 1.25 per cent <sup>(1)</sup>	<i>1</i>	<i>1.1</i>	-	(102)	<b>(102)</b>	-	(209)	<b>(209)</b>	-	(317)	<b>(317)</b>	-	(317)	<b>(317)</b>

<sup>(1)</sup> This is a cross portfolio measure and impacts on all agencies within the Environment and Heritage Portfolio.

**2.3: OTHER RECEIPTS AVAILABLE TO BE USED**

Table 2.3 provides details of other receipts available to be used and include *Financial Management and Accountability Act 1997* s.31 receipts, Commonwealth Authorities and Companies body receipts that are available to be spent, special accounts (non-appropriation) and resources received free of charge.

**TABLE 2.3 – OTHER RECEIPTS AVAILABLE TO BE USED**

	Estimated Receipts 2004–05 \$'000	Budget Estimate 2005–06 \$'000
<b>DEPARTMENTAL OTHER RECEIPTS</b>		
Goods and Services	10,925	11,471
Interest	450	450
Other	4,400	4,000
<b>TOTAL ESTIMATED OTHER RECEIPTS <sup>(1)</sup></b>	<b>15,775</b>	<b>15,921</b>

(1) Excludes \$40.808 million departmental appropriation in 2005–06 transferred from the DEH to the DNP.

**2.4: MOVEMENT OF ADMINISTERED FUNDS FROM 2004–05 TO 2005–06**

There are no movements of administered funds from 2004–05 to 2005–06 for the DNP.

**2.5: SPECIAL APPROPRIATIONS**

There are no special appropriations for the DNP in the 2005–06 Budget.

**2.6: SPECIAL ACCOUNTS**

There are no special accounts for the DNP in the 2005–06 Budget.

**2.7: ADMINISTERED CAPITAL AND DEPARTMENTAL EQUITY INJECTIONS AND LOANS**

The DNP has not been appropriated any administered capital for 2005–06 and will not receive any departmental equity injection or loans in 2005–06.

## Section 3: Agency Outcomes

This section explains how resources identified in Section 2 will be used to deliver outputs and to contribute to the outcome for the Director of National Parks (DNP).

### 3.1: SUMMARY OF OUTCOMES, OUTPUTS AND ADMINISTERED ITEMS

The relationship between activities of the DNP and the outcome is summarised in Figure 4.

**FIGURE 4: OUTCOME AND OUTPUTS**

	Total Price of Outputs \$'000	Departmental Outputs Appropriation \$'000
<b>DIRECTOR OF NATIONAL PARKS</b>	<b>56,729</b>	<b>-</b>
<b>Outcome 1 –</b> <i>Conservation and appreciation of Commonwealth Reserves</i>		
Output 1.1 Parks and Reserves	56,729	-
<b>TOTAL OUTCOME</b>	<b>56,729</b>	<b>-</b>

### CHANGES TO OUTCOMES AND OUTPUTS

There have been no changes to the output structure for the DNP since the 2004–05 Budget.

### OUTPUT COST ATTRIBUTION

Output pricing is based on the direct revenues of the DNP and a corporate services charge, received as resources free of charge from the Department of the Environment and Heritage (DEH) calculated under a Service Level Agreement on a full cost recovery basis.

### **3.2: OUTCOMES – DEPARTMENTAL AND ADMINISTERED**

#### **Departmental appropriations by outcome**

There is only one outcome for the DNP.

#### **Administered appropriations by outcome**

There are no administered appropriations for the DNP.

### **3.3: OUTCOMES RESOURCING**

#### **Outcome 1 Resourcing**

Table 3.1 shows how the 2005–06 Budget appropriations translate to total resourcing for Outcome 1, including administered expenses, revenue from government (appropriation), other resources available to be used (departmental) and the total price of outputs.

**TABLE 3.1 – TOTAL RESOURCING FOR THE OUTCOME**

	Estimated Actuals 2004–05 \$'000	Budget Estimate 2005–06 \$'000
<b>ADMINISTERED APPROPRIATIONS</b>	-	-
<b>ADMINISTERED SPECIAL ACCOUNTS</b>	-	-
<b>DEPARTMENTAL APPROPRIATIONS</b>		
Output 1.1 – Parks and Reserves	-	-
<b>TOTAL REVENUE FROM GOVERNMENT (Appropriations)*</b>	-	-
<i>Contributing to Price of Departmental Output</i>	<i>0%</i>	<i>0%</i>
<b>REVENUE FROM OTHER SOURCES</b>		
Output 1.1 – Parks and Reserves	55,860	56,729
<b>TOTAL REVENUE FROM OTHER SOURCES</b>	<b>55,860</b>	<b>56,729</b>
<b>TOTAL PRICE OF DEPARTMENTAL OUTPUTS</b>	<b>55,860</b>	<b>56,729</b>
<b>DEPARTMENTAL SPECIAL ACCOUNTS</b>	<b>0</b>	<b>0</b>
<b>TOTAL ESTIMATED RESOURCING FOR OUTCOME 1</b>	<b>55,860</b>	<b>56,729</b>

	2004–2005	2005–2006
<b>AVERAGE STAFFING LEVEL (NUMBER)</b>	275.0	275.0

\* There is no direct appropriation from government to the DNP. Funds of \$40.808 million will be appropriated directly to the DEH and transferred to the DNP in 2005–06.

**MEASURES AFFECTING OUTCOME 1**

Measures affecting the DNP (as reflected in Budget Paper No. 2) Outcome 1 are listed below:

***Efficiency dividend – increase in the rate from 1 per cent to 1.25 per cent\****

	2005–06	2006–07	2007–08	2008–09
	\$'000	\$'000	\$'000	\$'000
Director of National Parks	(102)	(209)	(317)	(317)

\*This is a cross portfolio measure and impacts on all agencies within the Environment and Heritage Portfolio.

**PERFORMANCE INFORMATION FOR OUTCOME 1**

The following table lists the performance information that the DNP will use to assess the level of its achievement of Outcome 1 during 2005–06. It comprises:

- (A) overall achievement – planned performance information for the outcome overall; and
- (B) performance information for departmental Output – quantitative, qualitative and the price.

**TABLE 3.2 – PERFORMANCE INFORMATION FOR THE OUTCOME*****(A) Effectiveness – Overall Achievement of the Outcome***

DNP has identified six key result areas (KRAs) against which achievements in relation to this outcome will be assessed.

KRA 1: Effective programmes are in place to identify, control and monitor threats to the natural values of Commonwealth reserves, including a co-ordinated approach to threatened species protection across the estate, with recovery plans being implemented for all species and communities listed as endangered or critically endangered.

KRA 2: Cultural heritage values, both indigenous and non-indigenous, for which the parks were declared and are recognised have been protected and conserved.

KRA 3: In jointly-managed parks there has been an expansion in traditional owners and/or relevant indigenous enterprises providing park services and there is a greater representation of indigenous staff in management positions. We are seen as world leaders in integrating indigenous land ownership, indigenous knowledge and conservation, particularly in our World Heritage property management responsibilities.

KRA 4: Visitors to Commonwealth reserves will increasingly be rewarded with educational, enjoyable and safe experiences with high levels of visitor satisfaction. Understanding and appreciation of Australia's protected areas and their natural and cultural heritage will be increased.

KRA 5: The range of public/private partnerships and volunteers and local communities involved in our management activities has been expanded. There will be increased engagement with and support from key stakeholders (eg the tourism industry) in park planning and management.

KRA 6: Leaders in financial management, valuing staff, service delivery of park management and providing value for money. Performance assessment strategies have been implemented to demonstrate our effectiveness in contributing to the conservation of natural and cultural heritage and community well-being.

***Effectiveness in delivering the outcome******Effectiveness Indicator:*** Commonwealth Reserves are protected***Reporting indicators***

Natural values for which Commonwealth reserves were declared and/or recognised have been maintained.

Populations of species listed in the *Environment Protection and Biodiversity Conservation Act 1999* and their habitats have been conserved.

Management of Commonwealth Reserves is based on best practice principles, measured through:

- number of Park profiles completed and updated annually;
- all fire management plans in place and implemented for relevant reserves;
- all weed management plans in place and implemented;
- feral species management plans in place and implemented; and
- weed and feral species management plans reviewed.

Cultural heritage is protected, measured through:

- completion and implementation of cultural heritage management plans;
- completion of inventories of cultural places;
- establishment of keeping places;
- recording of oral histories; and
- inclusion of appropriate questions relating to cultural heritage in visitor satisfaction surveys.

Indigenous land ownership, and indigenous knowledge and conservation is successfully integrated into Commonwealth Reserves management, measured through:

- increasing indigenous park enterprises and indigenous employment in Commonwealth Reserves on indigenous lands;
- consultation mechanisms, eg direct consultation and industry consultative committees, are effective in involving stakeholders in developing and implementing Commonwealth Reserve plans of management; and
- visitors to Commonwealth Reserves enjoy a satisfying and safe experience.

*(B) Performance Information for Departmental Outputs***OUTPUT 1 – PARKS AND RESERVES**

Statutory administration	<i>Quantity</i>	Extent to which statutory requirements and timeframes are met under legislation.
	<i>Quantity</i>	Number of permits considered (granted and refused) under legislation.
Policy advising, ministerial and parliamentary	<i>Quality</i>	Parliamentary Secretary is satisfied with the timeliness and quality of briefs provided by the Director.
	<i>Quality</i>	Parliamentary Secretary is satisfied with the timeliness and quality of draft ministerial correspondence by the Director.
International	<i>Quantity</i>	Percentage of written pre-meeting objectives at international meetings achieved.
	<i>Quality</i>	Extent to which Australia's strategic objectives is achieved through international fora.
Stakeholder awareness	<i>Quantity</i>	Information and education products distributed to stakeholders (measured by website hits, information material distributed).
Research, analysis and evaluation	<i>Quantity</i>	Number of research reports, articles and papers prepared and publicly released.
	<i>Price</i>	\$56.729m

**EVALUATIONS FOR OUTCOME 1**

There are no evaluations planned for 2005–06 for the DNP.

## Section 4: Other Reporting Requirements

### 4.1: PURCHASER-PROVIDER ARRANGEMENTS

<p><b>DIRECTOR OF NATIONAL PARKS</b> <b>DEPARTMENT OF THE ENVIRONMENT AND HERITAGE</b></p>
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#### CROSS AGENCY OVERVIEW

The Director of National Parks (DNP) has a purchaser-provider arrangement for the provision of corporate services under a Memorandum of Understanding with the Department of the Environment and Heritage (DEH).

The Secretary of the DEH allocates funds to the DNP for the outcome: conservation and appreciation of Commonwealth reserves.

#### RESPONSIBILITY

The DNP is responsible to the Minister for the Environment and Heritage and the Parliamentary Secretary to the Minister for the Environment and Heritage.

#### CONTROL ARRANGEMENTS

The DNP is a Commonwealth authority and is subject to the *Commonwealth Authorities and Companies Act 1997*.

#### RESOURCING

The DNP will receive funding of \$40.808 million from the DEH in 2005-06.

## **4.2: COST RECOVERY ARRANGEMENTS**

### **SUMMARY OF COST RECOVERY IMPACT STATEMENT**

The DNP is committed to implementing the Commonwealth's formal cost recovery policy. In accordance with this policy the DNP will adhere to the Commonwealth's cost recovery guidelines when:

- undertaking reviews consistent with the Government's five-year review schedule for existing cost recovery arrangements;
- new cost recovery arrangements are proposed;
- significant amendments to existing arrangements are being considered; and
- periodic reviews of cost recovery arrangements are required.

## **4.3: AUSTRALIAN GOVERNMENT INDIGENOUS EXPENDITURE**

There is no Australian Government Indigenous Expenditure for the DNP.

## Section 5: Budgeted Financial Statements

### 5.1: ANALYSIS OF BUDGETED FINANCIAL STATEMENTS

An analysis of the budgeted financial statements for the Director of National Parks (DNP), as reflected in the budgeted departmental financial statements for 2005–06 for the DNP, is provided below.

#### **Budgeted Departmental Statement of Financial Performance**

Revenues for the DNP are expected to increase by \$0.869 million (1.6%) to \$56.729 million primarily due to an increase in base appropriation funding and a modest increase in Park Fee revenues. The Park fees increase due to an expected 3.5% growth in visitors at Uluru-Kata Tjuta National Park.

Expenses for the DNP increase by \$0.992 million (1.8%) primarily due to expected labour rate increases and minor impacts of the consumer price index (CPI) increases with contracted service providers.

#### **Budgeted Departmental Statement of Financial Position**

It is expected that the net assets of the DNP will remain steady from 2004–05 to 2005–06 at \$99.030 million.

#### **Budgeted Departmental Statement of Cash flows**

Cash reserves are expected to build over time and movements in cash are in line with operational needs.

## 5.2: BUDGETED FINANCIAL STATEMENTS TABLES

**TABLE 5.1 – BUDGETED DEPARTMENTAL STATEMENT OF FINANCIAL PERFORMANCE  
(for the period ended 30 June 2006)**

		Estimated Actual 2004–05 \$'000	<b>Budget Estimate 2005–06 \$'000</b>	FORWARD ESTIMATES		
	<i>Note</i>			2006–07 \$'000	2007–08 \$'000	2008–09 \$'000
<b>REVENUES FROM ORDINARY ACTIVITIES</b>						
Revenues from Government	1	40,085	<b>40,808</b>	42,446	42,976	38,289
Goods and services		10,925	<b>11,471</b>	12,045	12,647	13,279
Interest		450	<b>450</b>	450	450	450
Other	2	4,400	<b>4,000</b>	4,000	4,000	8,432
<b>Total revenues from ordinary activities</b>		<b>55,860</b>	<b>56,729</b>	<b>58,941</b>	<b>60,073</b>	<b>60,450</b>
<b>EXPENSES FROM ORDINARY ACTIVITIES (excluding borrowing costs expense)</b>						
Employees		20,305	<b>20,914</b>	21,542	22,188	22,853
Suppliers		25,841	<b>25,824</b>	27,208	27,294	27,006
Depreciation and amortisation		9,441	<b>9,841</b>	10,041	10,441	10,441
Other		150	<b>150</b>	150	150	150
<b>Total expenses from ordinary activities (excluding borrowing costs expense)</b>		<b>55,737</b>	<b>56,729</b>	<b>58,941</b>	<b>60,073</b>	<b>60,450</b>
Borrowing cost expense		-	-	-	-	-
<b>Operating Surplus or (deficit) from ordinary activities</b>		<b>123</b>	-	-	-	-
Gain or (loss) on extraordinary items		-	-	-	-	-
<b>Net Surplus or (deficit) attributable to the Australian Government</b>		<b>123</b>	-	-	-	-
Net credit or (debit) to asset revaluation reserve		-	-	-	-	-
<b>Total changes in equity other than those resulting from transactions with owners as owners</b>		<b>123</b>	-	-	-	-

**TABLE 5.2 – BUDGETED DEPARTMENTAL STATEMENT OF FINANCIAL POSITION (as at 30 June 2006)**

	Estimated	<b>Budget</b>	FORWARD		
	Actual	<b>Estimate</b>	ESTIMATES		
<i>Note</i>	2004–05	<b>2005–06</b>	2006–07	2007–08	2008–09
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>ASSETS</b>					
<b>Financial assets</b>					
Cash	5,100	<b>6,283</b>	6,174	7,471	8,775
Receivables	400	<b>400</b>	400	400	400
<b>Total financial assets</b>	<b>5,500</b>	<b>6,683</b>	<b>6,574</b>	<b>7,871</b>	<b>9,175</b>
<b>Non-financial assets</b>					
Land and buildings	56,754	<b>56,254</b>	53,754	51,254	50,754
Infrastructure, plant and equipment	44,959	<b>44,468</b>	47,277	48,686	48,095
Intangibles	10	<b>10</b>	10	10	10
Other	303	<b>303</b>	303	303	303
<b>Total non-financial assets</b>	<b>102,026</b>	<b>101,035</b>	<b>101,344</b>	<b>100,253</b>	<b>99,162</b>
<b>Total assets</b>	<b>107,526</b>	<b>107,718</b>	<b>107,918</b>	<b>108,124</b>	<b>108,337</b>
<b>LIABILITIES</b>					
<b>Provisions</b>					
Employees	3 5,496	<b>5,688</b>	5,888	6,093	6,306
<b>Total provisions</b>	<b>5,496</b>	<b>5,688</b>	<b>5,888</b>	<b>6,093</b>	<b>6,306</b>
<b>Payables</b>					
Suppliers	3,000	<b>3,000</b>	3,000	3,000	3,000
<b>Total payables</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>	<b>3,000</b>
<b>Total liabilities</b>	<b>8,496</b>	<b>8,688</b>	<b>8,888</b>	<b>9,093</b>	<b>9,306</b>

**TABLE 5.2 – BUDGETED DEPARTMENTAL STATEMENT OF FINANCIAL POSITION** *(continued)*  
(as at 30 June 2006)

	Estimated	<b>Budget</b>	FORWARD		
	Actual	<b>Estimate</b>	ESTIMATES		
<i>Note</i>	2004–05	<b>2005–06</b>	2006–07	2007–08	2008–09
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>EQUITY</b> *					
<b>Parent entity interest</b>					
Contributed equity	9,755	<b>9,755</b>	9,755	9,755	9,755
Reserves	26,698	<b>26,698</b>	26,698	26,698	26,698
Retained surpluses or accumulated deficits	62,577	<b>62,577</b>	62,577	62,578	62,578
<b>Total parent entity interest</b>	<b>99,030</b>	<b>99,030</b>	<b>99,030</b>	<b>99,031</b>	<b>99,031</b>
<b>Total equity</b>	<b>99,030</b>	<b>99,030</b>	<b>99,030</b>	<b>99,031</b>	<b>99,031</b>
<b>Current assets</b>	5,813	<b>6,996</b>	6,887	8,184	9,488
<b>Non-current assets</b>	101,713	<b>100,722</b>	101,031	99,940	98,849
<b>Current liabilities</b>	6,023	<b>6,128</b>	6,239	6,351	6,468
<b>Non-current liabilities</b>	2,473	<b>2,560</b>	2,649	2,742	2,838

\*Note: 'equity' is the residual interest in assets after deduction of liabilities.

**TABLE 5.3 – BUDGETED DEPARTMENTAL STATEMENT OF CASH FLOWS**  
(for the period ended 30 June 2006)

	Estimated	<b>Budget</b>	FORWARD		
	Actual	<b>Estimate</b>	ESTIMATES		
<i>Note</i>	2004–05	<b>2005–06</b>	2006–07	2007–08	2008–09
	\$'000	<b>\$'000</b>	\$'000	\$'000	\$'000
<b>OPERATING ACTIVITIES</b>					
<b>Cash received</b>					
Appropriations	40,085	<b>40,808</b>	42,446	42,976	38,289
Goods and services	11,469	<b>11,471</b>	12,045	12,647	13,279
Interest	450	<b>450</b>	450	450	450
Other	1,100	<b>700</b>	700	700	5,139
<b>Total cash received</b>	<b>53,104</b>	<b>53,429</b>	<b>55,641</b>	<b>56,773</b>	<b>57,157</b>
<b>Cash Used</b>					
Employees	20,620	<b>20,722</b>	21,342	21,982	22,647
Suppliers	25,668	<b>23,024</b>	24,408	24,494	24,206
<b>Total cash used</b>	<b>46,288</b>	<b>43,746</b>	<b>45,750</b>	<b>46,476</b>	<b>46,853</b>
<b>Net cash from or (used by) operating activities</b>	<b>6,816</b>	<b>9,683</b>	<b>9,891</b>	<b>10,297</b>	<b>10,304</b>
<b>INVESTING ACTIVITIES</b>					
<b>Cash received</b>					
Proceeds from sale of property, plant and equipment	500	<b>500</b>	500	500	500
<b>Total cash received</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>
<b>Cash used</b>					
Purchase of property, plant and equipment	5,000	<b>9,000</b>	10,500	9,500	9,500
Other	30	<b>-</b>	-	-	-
<b>Total cash used</b>	<b>5,030</b>	<b>9,000</b>	<b>10,500</b>	<b>9,500</b>	<b>9,500</b>
<b>Net cash from or (used by) investing activities</b>	<b>(4,530)</b>	<b>(8,500)</b>	<b>(10,000)</b>	<b>(9,000)</b>	<b>(9,000)</b>
Net increase or (decrease) in cash held	2,286	<b>1,183</b>	(109)	1,297	1,304
Cash at the beginning of the reporting period	2,814	<b>5,100</b>	6,283	6,174	7,471
<b>Cash at the end of the reporting period</b>	<b>5,100</b>	<b>6,283</b>	<b>6,174</b>	<b>7,471</b>	<b>8,775</b>

**TABLE 5.4 – DEPARTMENTAL CAPITAL BUDGET STATEMENT**

	Estimated Actual <i>Note</i> 2004–05 \$'000	<b>Budget Estimate 2005–06 \$'000</b>	ESTIMATED		
			2006–07 \$'000	2007–08 \$'000	2008–09 \$'000
<b>Capital appropriations</b>					
Total equity injections	-	-	-	-	-
Total loans	-	-	-	-	-
<b>Total capital appropriations</b>	-	-	-	-	-
<b>Represented by:</b>					
Purchase of non-current assets	-	-	-	-	-
<b>Total represented by</b>	-	-	-	-	-
<b>Purchase of non-financial assets</b>					
Funded internally by departmental resources	5,000	<b>9,000</b>	10,500	9,500	9,500
<b>Total</b>	5,000	<b>9,000</b>	10,500	9,500	9,500

**TABLE 5.5 – DEPARTMENTAL PROPERTY, PLANT, EQUIPMENT AND INTANGIBLES – SUMMARY OF MOVEMENT (BUDGET YEAR 2005–06)**

	Land \$'000	Investment Property \$'000	Buildings \$'000	Other Infrastructure Plant and Equipment \$'000	Heritage and cultural assets \$'000	Computer Software \$'000	Other intangibles \$'000	Total \$'000
<b>As at 1 July 2005</b>								
Gross book value	8,197		54,906	65,426		13		<b>128,542</b>
Accumulated depreciation			(6,349)	(20,467)		(3)		<b>(26,819)</b>
<b>Opening net book value</b>	<b>8,197</b>	<b>-</b>	<b>48,557</b>	<b>44,959</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>101,723</b>
Additions:								
By purchase			2,000	7,000				<b>9,000</b>
By finance lease								-
From acquisitions of entities or operations (including restructuring)								-
Net revaluation increment/decrement								-
Reclassifications								-
Depreciation/amortisation expense			(2,500)	(7,341)				<b>(9,841)</b>
Recoverable amount write-downs								-
Other movements								-
Disposals:								
From disposal of entities of operations (including restructuring)								-
Other disposals				(150)				<b>(150)</b>
<b>As at 30 June 2006</b>								
Gross book value	8,197		56,906	72,276		13		<b>137,392</b>
Accumulated depreciation	-		(8,849)	(27,808)		(3)		<b>(36,660)</b>
<b>Closing net book value</b>	<b>8,197</b>	<b>-</b>	<b>48,057</b>	<b>44,468</b>	<b>-</b>	<b>10</b>	<b>-</b>	<b>100,732</b>

**5.3: NOTES TO THE FINANCIAL STATEMENTS**

1. There is no direct appropriation from government to the DNP. Funds are appropriated directly to the DEH and transferred to the DNP.
2. Included in the figure is an amount of \$2.8 million being the resources received free of charge for corporate services provided by the DEH.
3. This figure relates to liability for staff seconded to the DNP from the DEH.

